



Email Sender & Provider Coalition

GDPR & ePR

Practical considerations for martech companies

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Today's Agenda

- 1 Overview of GDPR and ePR
- 2 Getting current with the times
- 3 Personal information
- 4 Challenges ahead
- 5 Journey to compliance
- 6 Checklist

These materials are prepared for educational purposes and are not intended as legal advice.

Evolution, not revolution in privacy regime

“This will impact every entity that holds or uses European personal data both inside and outside of Europe.”

- Stewart Room

“This is not a transformation. ...It is about making sure that the principles of the 1995 Directive are taken into account by businesses from the start.”

- Vivienne Reding

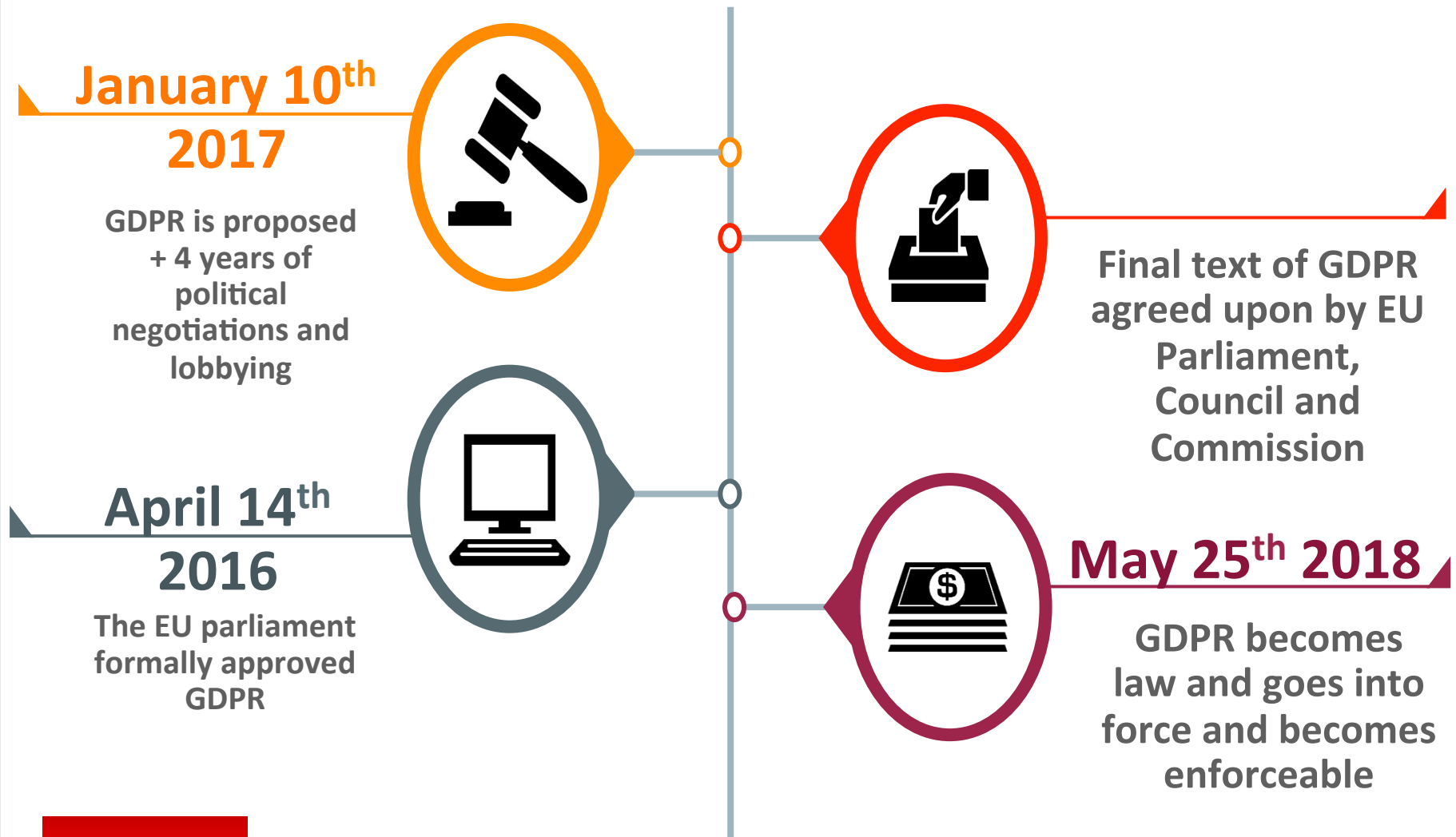
Overview GDPR and ePR

And why 'martech' companies and their customers should care

What is the General Data Protection Regulation (GDPR)?

- The GDPR is a law in the European Union (EU) designed to enhance data protection for EU residents
- Replaces the 20 year old Directive (95/46/EC)
- Provides a framework to guide business usage of personal data across the EU
- All organizations processing PII (personally identifiable information) of EU residents must comply
- Significant penalties of up to 20 million EUR or up to 4% of annual worldwide turnover (revenue)
- Deadline for compliance is May 25, 2018

GDPR Timeline



What is the Regulation on Privacy and Electronic Communications (ePR)?

- The ePR is a proposed (draft) law designed to modernize “Cookie” Directive (Directive 2002/58/EC)
- Covers specific processing of all electronic communications, including new tech (E.g. IoT, VOIP, beacons) and types of data/metadata
- Applies stringent consent rules to cookie, non-cookie and cookie-like tracking
- Impacts direct marketing; addressable, online and mobile advertising; cross-channel and cross-device efforts
- Drafts attempt to harmonize with GDPR, **including penalties**
- ***Much is still unsettled and changes are being called for***

ePR Timeline

Dec 12th 2016

Initial draft text replacing ePrivacy Directive leaked



Draft text of ePR published by European Commission

April 4th 2017

Opinion issued by Working Party expressing concerns about 4 key areas



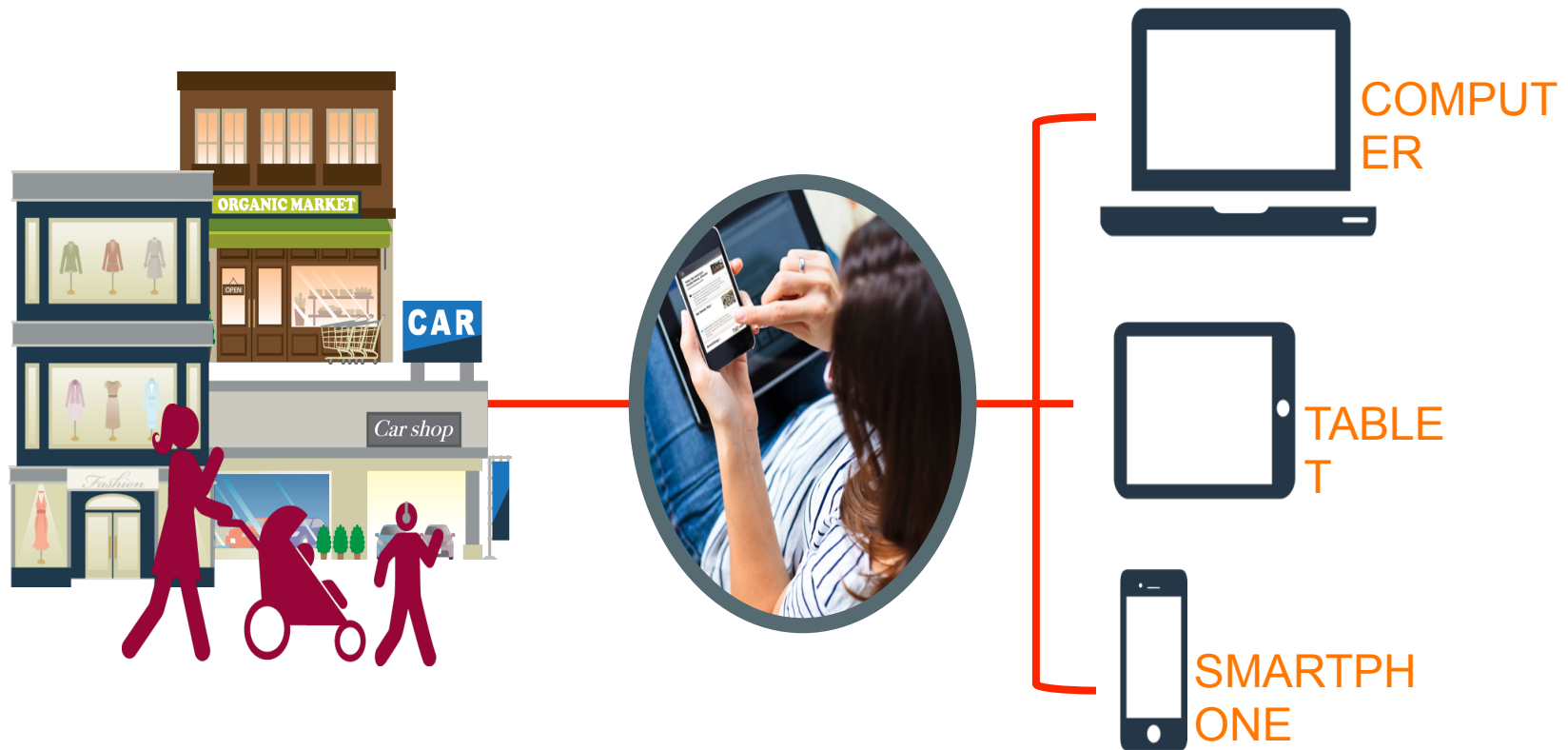
April 6th 2018

Blog posted by UK ICO highlighting impact on PECR and ICO's responsibilities

Getting current with the times

Technological developments = new data environments

New intrusive and potentially intrusive privacy contexts



Martech companies not in Kansas anymore

- **GDPR** regulates data processors
- Definition of PI broader than PII in the States
- Int'l data flows are just one piece of the GDPR puzzle
- Underlying systems and data governance processes need re-engineering to have privacy “by design”
- **ePR** may disrupt adtech industry (x-site, x-channel, x-device etc)
- Can't hide as intermediary behind contracts and thick privacy policies
- Need to demonstrate own compliance as tech enterprise

Wrestling with 'Personal Information'

What's identifiable? GDPR makes context very important

- GDPR applies to the processing of all personal data
- GDPR expands on the type of data used in the **context of identifying individuals**

*GDPR Article 4: ‘...an identifiable natural person is one **who can be identified, directly or indirectly**, in particular **by reference to an identifier** such as a name, an identification number, **location data, an online identifier**, or to **one or more factors specific** to the physical, physiological, genetic, mental, economic, cultural, or social identity of that natural person.’*

ePR: Electronic Communications Data in scope

Mobile

Device MAC

Location data

Wearables' data

Mobile Device IDs

App data

Directory data

Online

Email address

Cookies

Websites behaviors

Email behaviors

Tweets

Likes

Browsing history

Communications

IP address

Purchases

Offline

Name

Home address

Phone number

DOB

Facial recognition

Civil registries

Work, health, fin
records

ePR: Tech and use cases in scope

Electronic Communication Services

VOIP

Instant Messaging

Webmail

Social media

Wearables

Connected gadgets

Wifi hotspots

Tracking

HTTP Cookies

Tags / pixels

Cached objects

Browsing sessions

Headers

Fingerprinting

Mobile IDs for Ads

Search

Location beacons

Marketing uses

Direct marketing

IBA/OBA

Retargeting

Social display

Onboarding

Linkage/sync

Addressability

Audience creation

Personalization

Hazardous

Cache / history sniffing

Super / Zombie cookies

NPI to CRM

Clickjacking

Location over time

Challenges Ahead

**Everyone is chasing people-based marketing...
Email is #1 deterministic identifier in today's multi-channel reality...**

Challenging areas to consider

1. Principles of personal data treatment
2. Lawful processing
3. Consent
4. Children
5. Individuals rights
6. Accountability and governance
7. Subject Access Requests
8. Breach notification
9. Transfer of data
10. International considerations

Onboarding challenge: Lawfulness of processing

- Clients need to Identify direct and other forms of marketing as their legal basis for sharing PI with you, and to collect appropriate consent
 - What does their privacy policy say?
 - How/Where do they collect PI?
 - Sensitive data for marketing? (E.g. health, children, credit worthiness)
 - How do they collect (and demonstrate) valid consent?
- Can you safely support the client?
 - How are *your* internal and external privacy policies
 - Are you vetting your clients?
 - Are you managing risks to *your* business (E.g. caps on liabilities)?

Service challenge: Consent for direct marketing, tracking, retargeting etc.

- **GDPR:** **Freely given**, **specific**, **informed** and **unambiguous** indication of individuals wishes; **verifiable**
- **ePR:** Aims to simplify cookie consent rules, exempts non-intrusive use-cases
- Advertising and marketing cookies: **not simple at all!**
- Consent through **browser settings** problematic
 - Some advocates want strong privacy settings by default with enhanced notices
 - General settings about cookies may undermine *meaningful* informed consent under GDPR
 - Cookie-based settings will not work for mobile, fingerprinting etc

Vendor headache: Subject access requests

- 30 days to comply with request for **access**, **correction**, **deletion**
- Do you have policies/procedures for refusing requests?
- Do your data retention policies make sense?
- If B2B, do you have processes to rout requests to your data controller customer?
- Are you prepared to honor deletion requests?
- Meaningful opt-out may be more than “stop email” or “block cookie”:
stop processing; stop linkage; stop re-association; null out ID, etc

Organizational challenge: Accountability and governance

- Financially, how do you think about the costs associated with data protection and privacy – do you expect a material change?
- Do you have any privacy compliance/data protection officer in place? Where?
- What kind of compliance framework, security, and training do you have in place in relation to data protection?
- How reliant is your business on the use of personal data?
- How central would you say use of data/data analytics is to your business model?
- How do you monitor what data you hold? What consumer data do you currently hold and in what
- Format (physical/electronic)? Do you know where the personal data you hold is stored (especially if it is in the cloud) and who has access to it?
- Do you have an accurate picture of what consents your customers have to use your services?
- How robust are your contracts with customers? Your own vendors?

The Journey To Compliance for 2018+

12 months to go to GDPR... 18 months for ePR?

Compliance Journey

2. Develop Plan

- About a year remaining to prepare before May 2018
- Detailed gap analysis

3. Build Consensus

- Make the case, show pros and cons
- Tell a compelling story with threats and opportunities

1. Assess Readiness

- Make leadership aware
- Gain appreciation of impact
- Get a comprehensive list of requirements
- Do you have a risk committee? A DPO?

4. Implement & Operationalize Viable Program

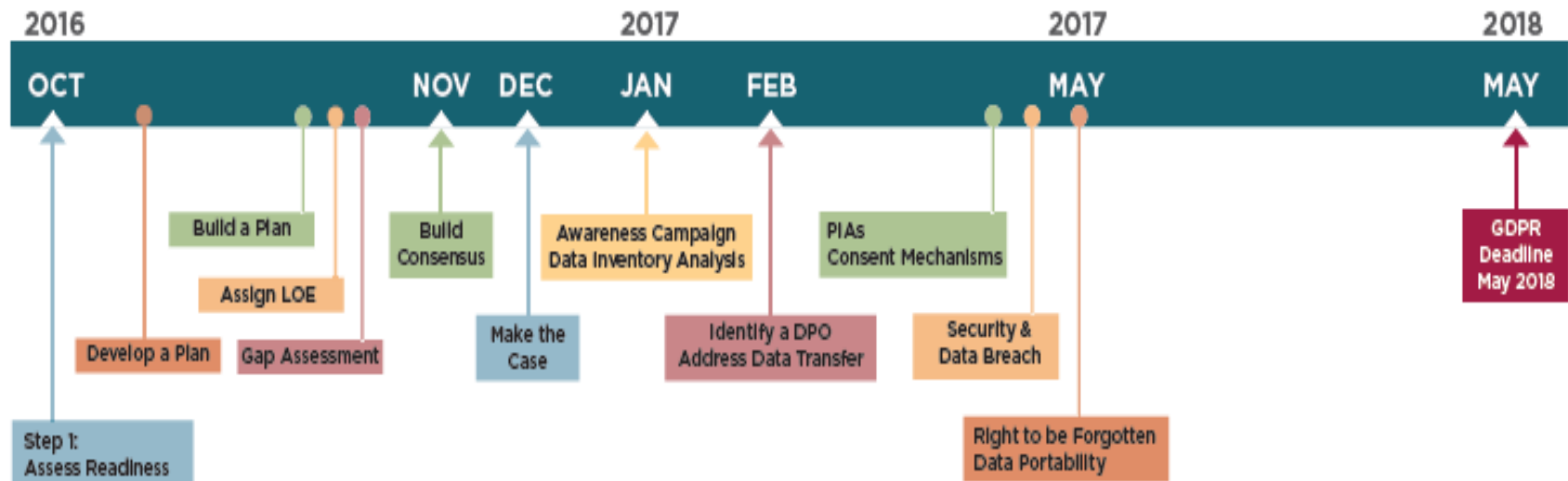
- Hiring new personnel
- Trainings and new processes
- New technology
- Data mapping and transfer, conduct DPIA



Do you have an implementation plan (and budget?)

Once you have gap analysis and risk assessment build out project plan

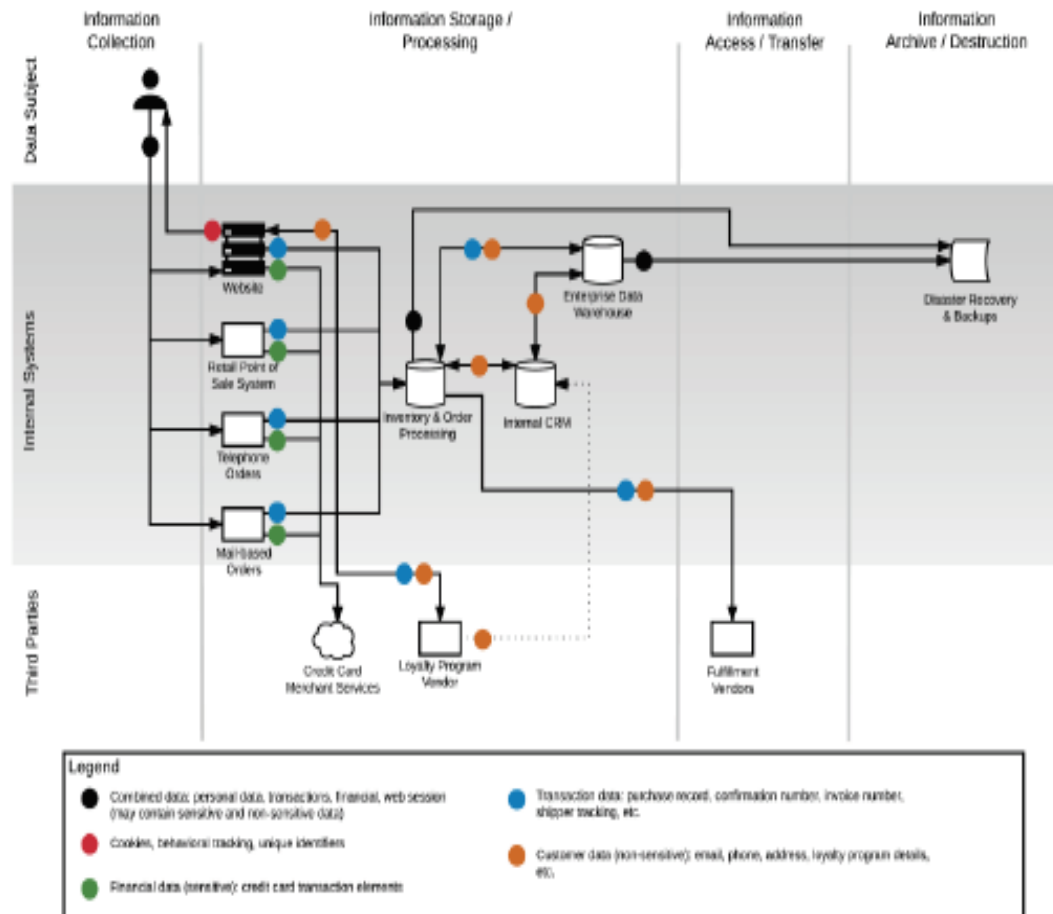
Sample Timeline



Source: TRUSTe EU GDPR Privacy Compliance G

Have you mapped and analyzed your data and flows?

Sample Data Flow Diagram



Source: TRUSTe EU GDPR Privacy Compliance Guide: 2016

How serious and costly are your gaps?

		LEVEL OF EFFORT		
		HIGH	MODERATE	LOW
RISK LEVEL	HIGH	3.1 Data Lifecycle Mgmt Process (9+ mos) 4.2 - Privacy Audit Program (9+ mos)	1.3 - Vendor review framework (3-6 mos) 2.3 - Employee training (3-6 mos) 3.3 - Privacy team (9+ mos) 4.1 - Data Flow monitoring (<9 mos) 4.3 - Privacy breach preparedness (<9 mos)	1.3 - Contract language for vendors (3-6 mos) 2.1 - Privacy ownership across org (<9 mos) 3.3 - Data Governance Cmte. (3-6 mos)
	MODERATE		1.1 - Privacy Shield transition plan (<9 mos) 1.1 - Data Classification program (3-6 mos) 3.1 - Data Access program (9+ mos) 3.2 - Risk Assessment/PIA program (<9 mos)	1.3 - Vendor privacy review program (3-6 mos) 2.1 - Risk assessment responsibility (<9 mos) 2.1 - Org-wide Privacy discussion (3-6 mos) 2.2 - Values messaging to customers (<9 mos) 2.2 - Privacy diligence messaging to customers (<9 mos)
	LOW			1.1 - Privacy team training (3-6 mos) 1.2 - Privacy notice format (3-6 mos) 2.1 - Privacy ownership in HR (<9 mos)

Source: TRUSTe EU GDPR Privacy Compliance Guide: 2016

Use Case Example: Retargeting

A confluence of GDPR and ePR considerations

Shopping cart abandonment



Cross-channel solicitation automatically triggered by online behavior that is deterministically associated back to a natural person.

Preparedness checklist

GDPR

- ☐ Assign preparedness leader
- ☐ Map personal data processing
- ☐ Review legal basis & consents
- ☐ Prioritize actions
- ☐ Assess & mitigate risks
- ☐ Enhance internal processes
- ☐ Document *your* compliance

ePR

- ☐ Review your privacy policy
- ☐ Follow latest developments!
- ☐ Review consents for digital marketing
- ☐ Review opt-out capabilities
- ☐ Control for PI/PII leakage
- ☐ Control sensitive uses
- ☐ Extend commitments downstream
- ☐ Privacy-by-design for solutions

END. Questions?

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Thank you for your time.

